







ER&D Services Market Overview

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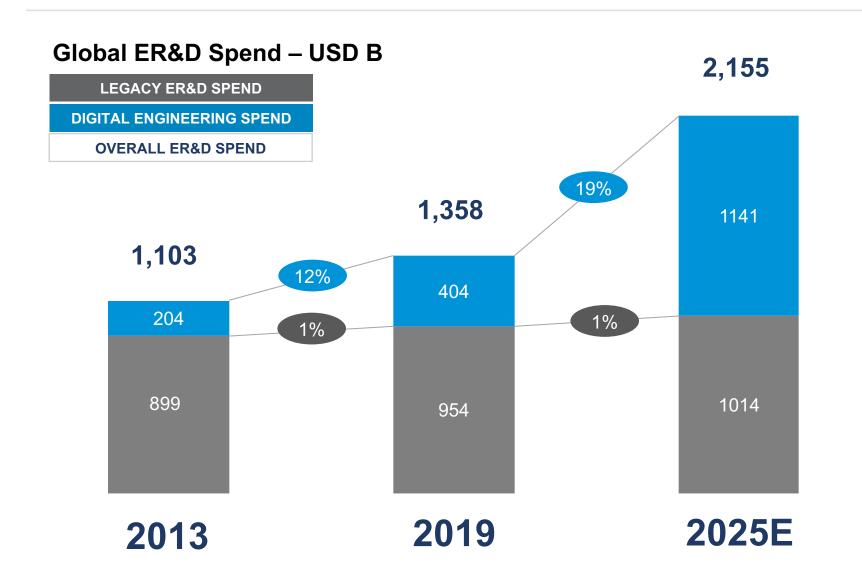
Zinnov Zones ER&D Service provider Ratings 2019

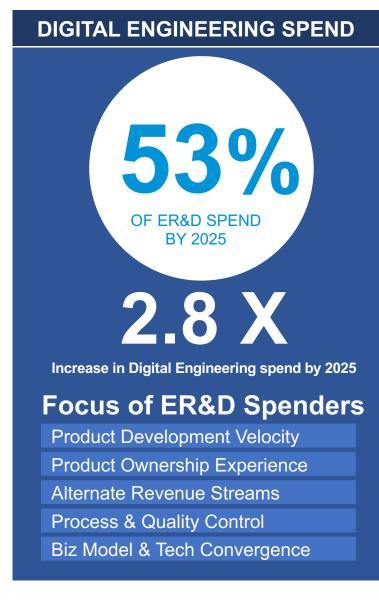
- Global Corporate ER&D Spend
 - Z1000 R&D Spend by vertical
 - Overall Digital Engineering Spend



Global ER&D spend is resilient and has witnessed growth despite slowdown and geo-political factors



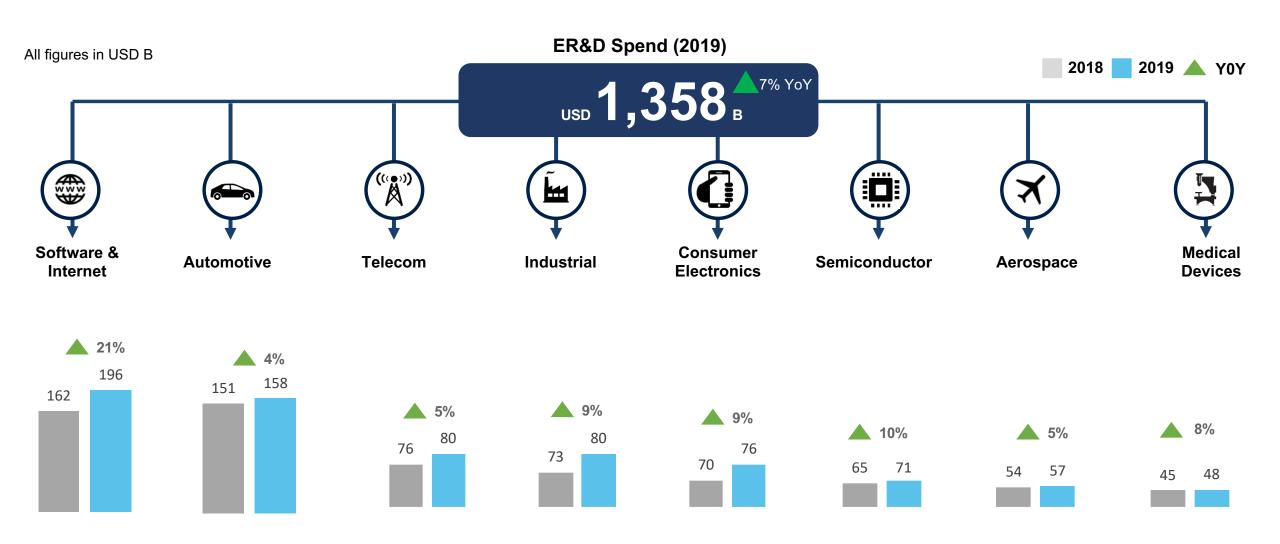






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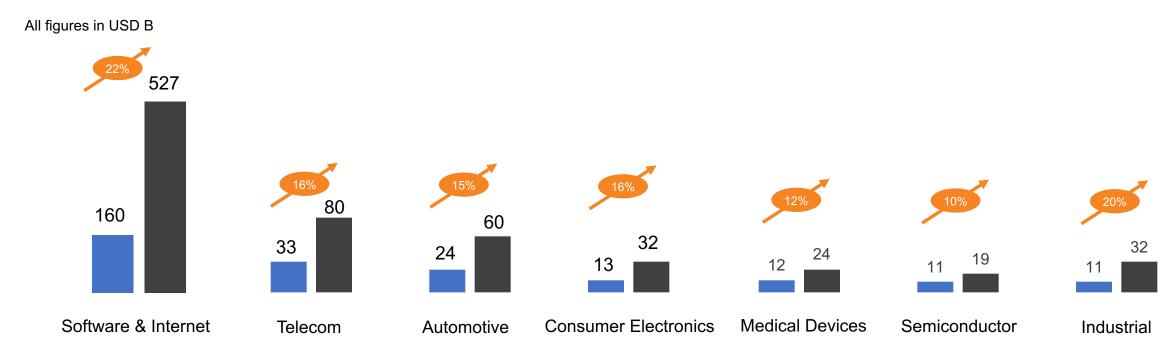


Growth in digital engineering spend is accelerating across industries



Enterprises continue to invest in digital engineering initiatives to stay relevant







Engineering is a core function in services verticals



21%

Services-led verticals' share of digital engineering spend by 2025

Digital Engineering Spend (All figures in USD B) **BFSI** Retail 32 19 Robo-Investment Advisory Transformation of in-store Payments Tech shopping experience Telematics based insurance Connected products for Fraud Detection Management monitoring and feedback Customer Insights & Omni-channel experiences Intelligence Robotic automation 2019 2025E Healthcare Payers & Providers Media & Technology 18 19% 23% Remote patient monitoring OTT Diagnosis prediction AI/ML based content Healthcare robots recommendation and tagging Patient experience platforms Targeted advertising using Physician assistance tech intelligent platforms

DRIVING THE CORE

ORGANIZATION STRUCTURE



Created a streaming video unit in 2018 to embrace online video. Launched ESPN Plus and Disney Plus

TARGETED INVESTMENTS

J.P.Morgan

Spends 11 B on tech annually and focus areas include AI, ML, block chain, and big data

LEADERSHIP TO DRIVE INNOVATION



Walmart appointed Suresh Kumar as CTO & CDO (ex- Google, Microsoft, Amazon, IBM)



Large IT Service Providers are betting on ER&D capabilities to drive growth



ER&D Services growth rate is consistently outpacing IT services'





- Acquired for USD 4.1 B in 2019
- Gained access to new verticals, delivery geographies, and horizontals

Cognizant

softvision

- Acquired Softvision for ~USD 0.5 B in 2018
- Enhanced capabilities in AI, VR, IoT, etc.

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ACQUISITIONS IMPACT

USD 4 B

- In combined revenues, making it a global leader for ER&D
- "One stop shop" for full stack engineering & digital requirements
- New Brand launched "Cognizant Softvision"
- Access to Romania for digital engineering talent
- Focus on developing platforms





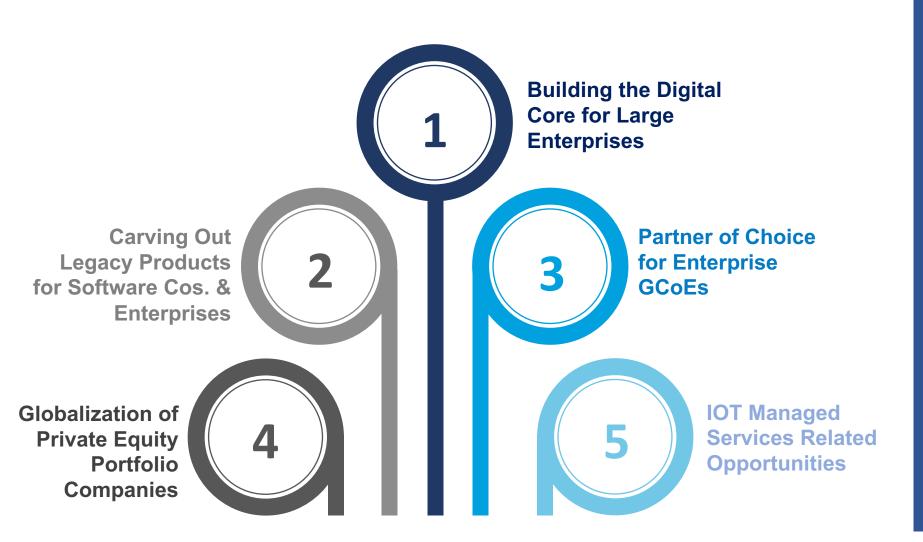
Acquired Fairway Technologies, a US based firm with a focus on platform engineering services

- Fairway's San Diego office is Accenture's new "Engineering Innovation" center
- Accenture has shown a strong focus on platform engineering services and has an 8,000 member team

Large ER&D deals continue to sustain momentum



Drivers of Large ER&D deals



Large ER&D deals

~USD 15 B

TCV of large ER&D deals signed in the last ~3 years

44%

Of large ER&D Deals had SOFTWARE in scope

17%

of large ER&D deals involved "BUILD THE NEW"





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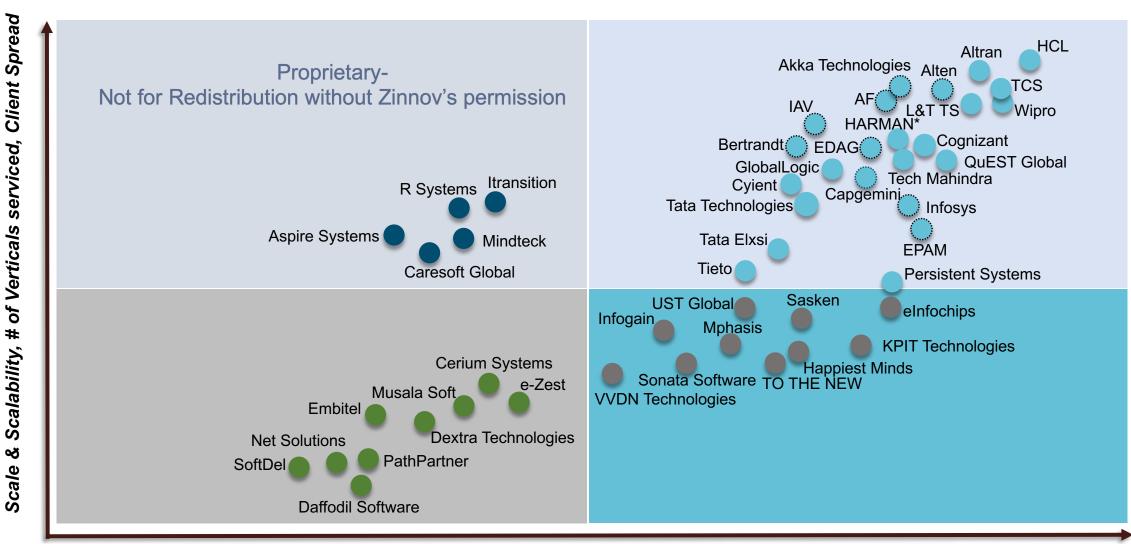
- Overall ER&D Zones 2019
- ER&D Zones Small and Medium Service providers 2019
- Horizontal Ratings
 - Design & Simulation engineering
 - User experience engineering
 - Platform engineering
 - Quality Assurance engineering
- Vertical Ratings
 - Automotive
 - Aerospace
 - Construction & Heavy Machinery
 - Consumer Electronics
 - Consumer Software
 - Enterprise Software
 - Energy & Utilities
 - Industrial Automation
 - Medical devices
 - Semiconductor
 - Telecommunication
 - Transport







Niche



Emerging

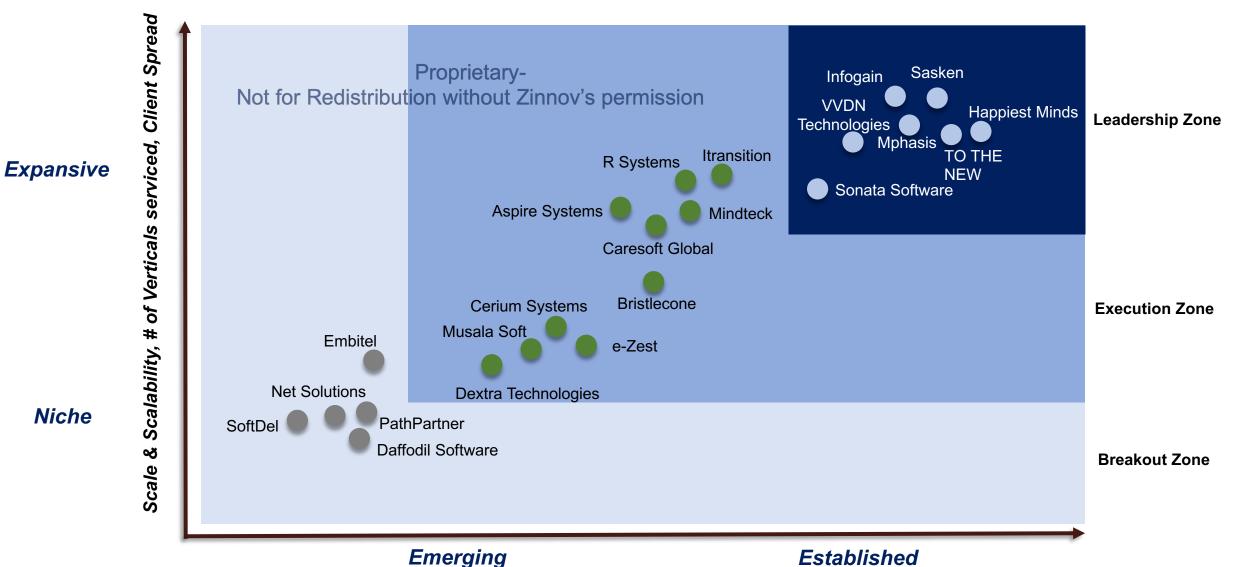
Established Service providers with dotted lines have been evaluated based on Zinnov's analysis and understanding

Specialization, R&D practice maturity (depth and maturity of services), Innovation & IP, Eco-System Linkages, Customer input



Zinnov Proprietary Confidential





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ER&D Services Market Overview

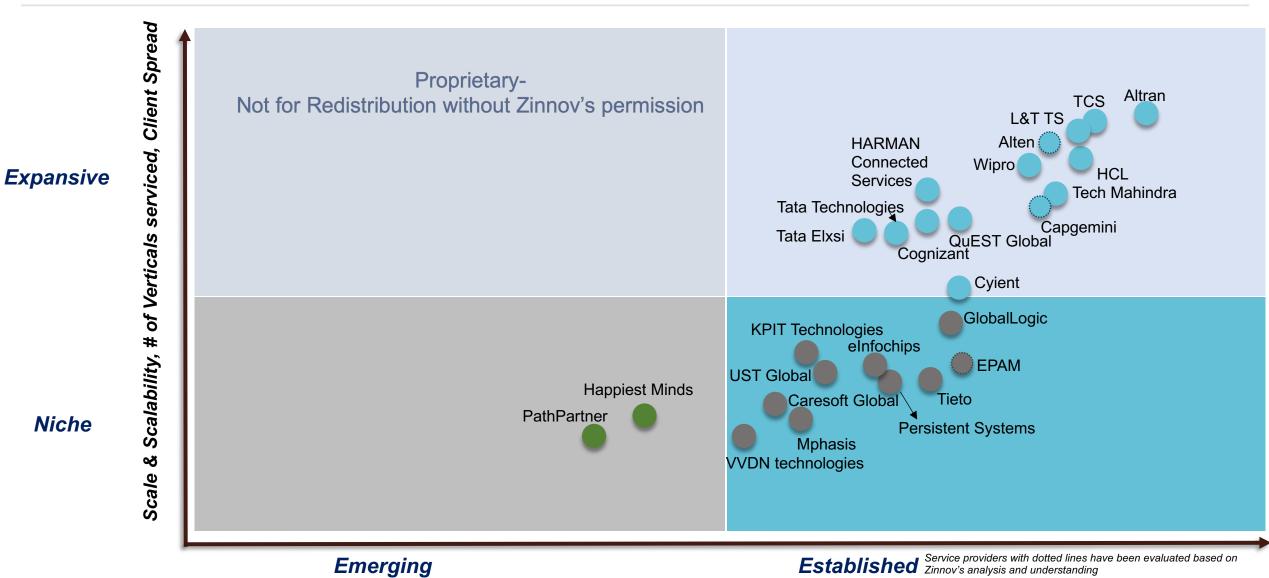
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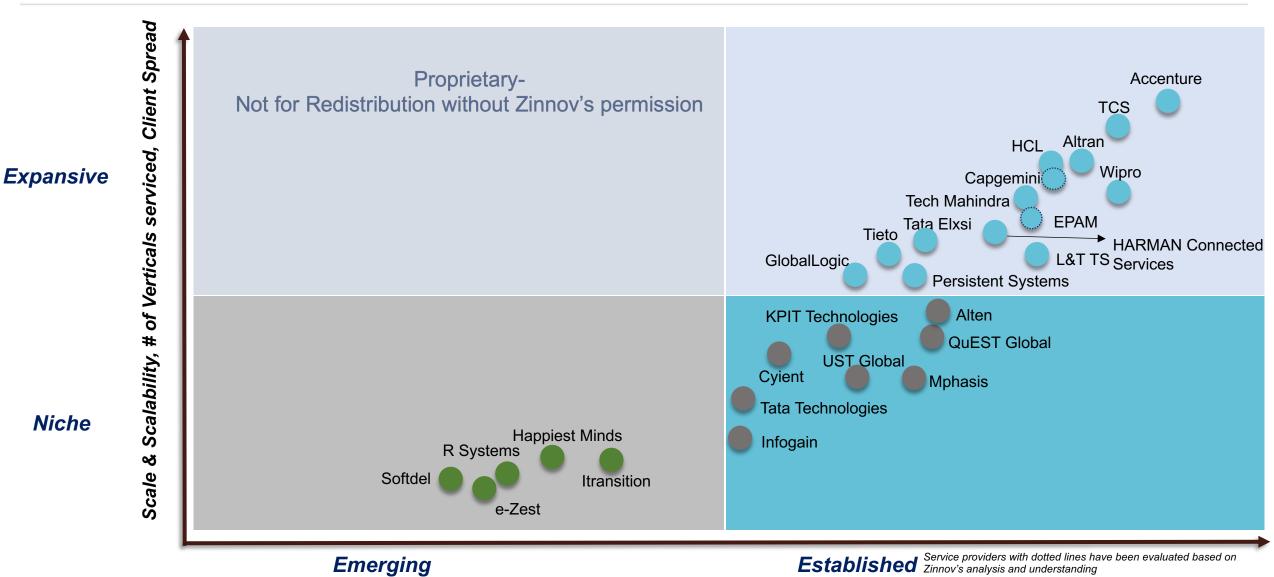




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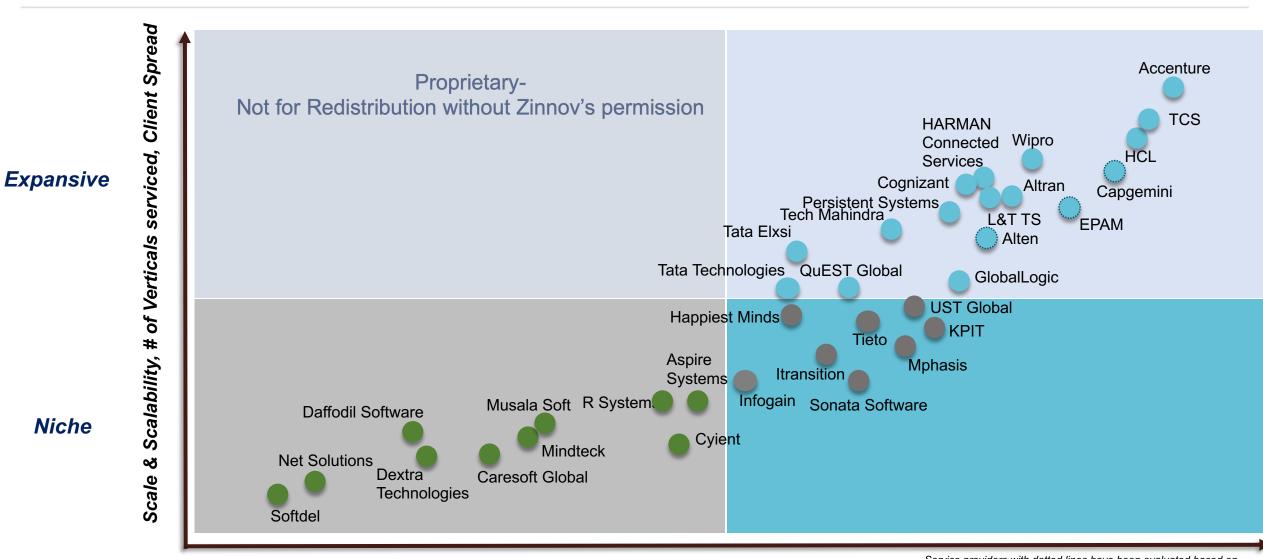




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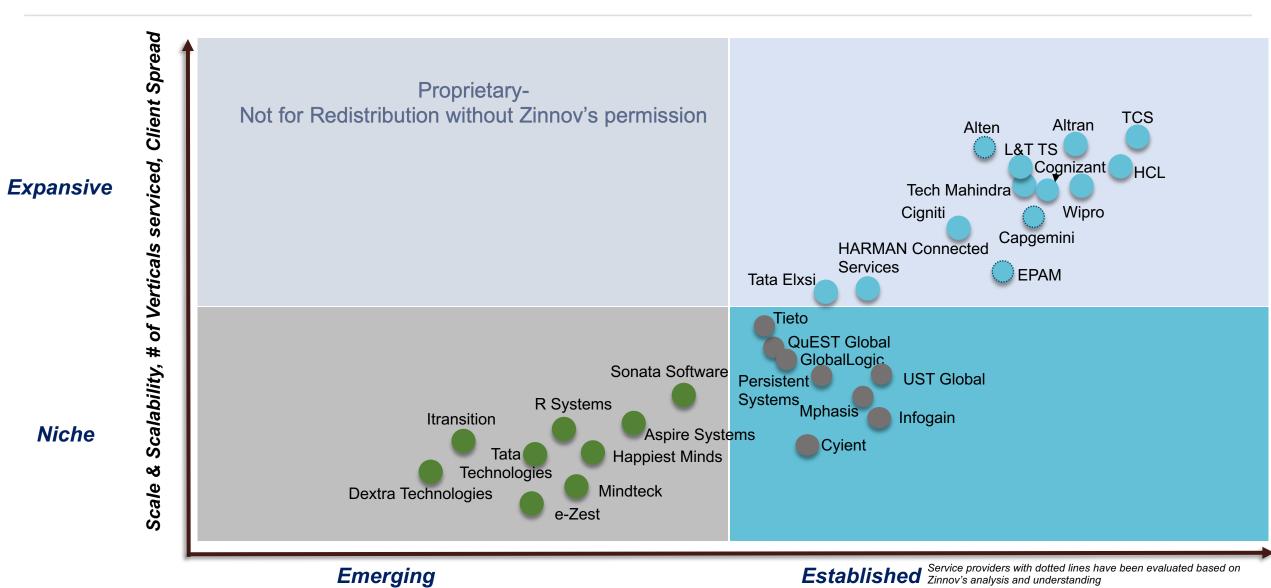
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Emerging Specialization, R&D practice maturity (depth and maturity of services), Innovation & IP, Eco-System Linkages, Customer input





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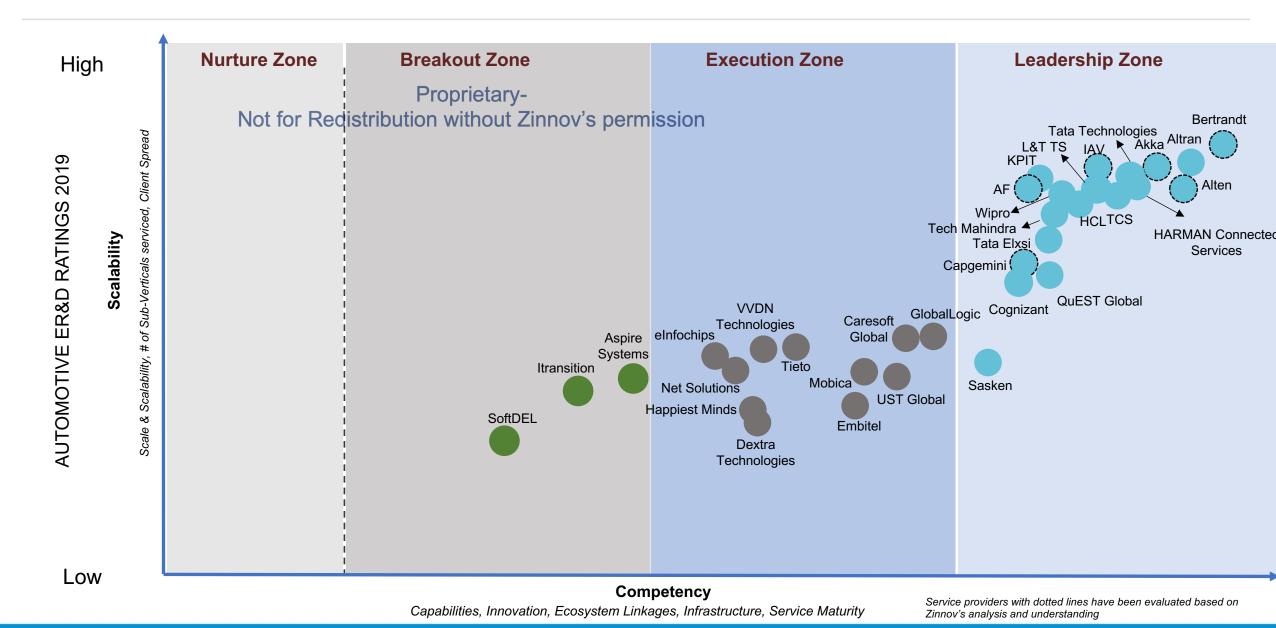
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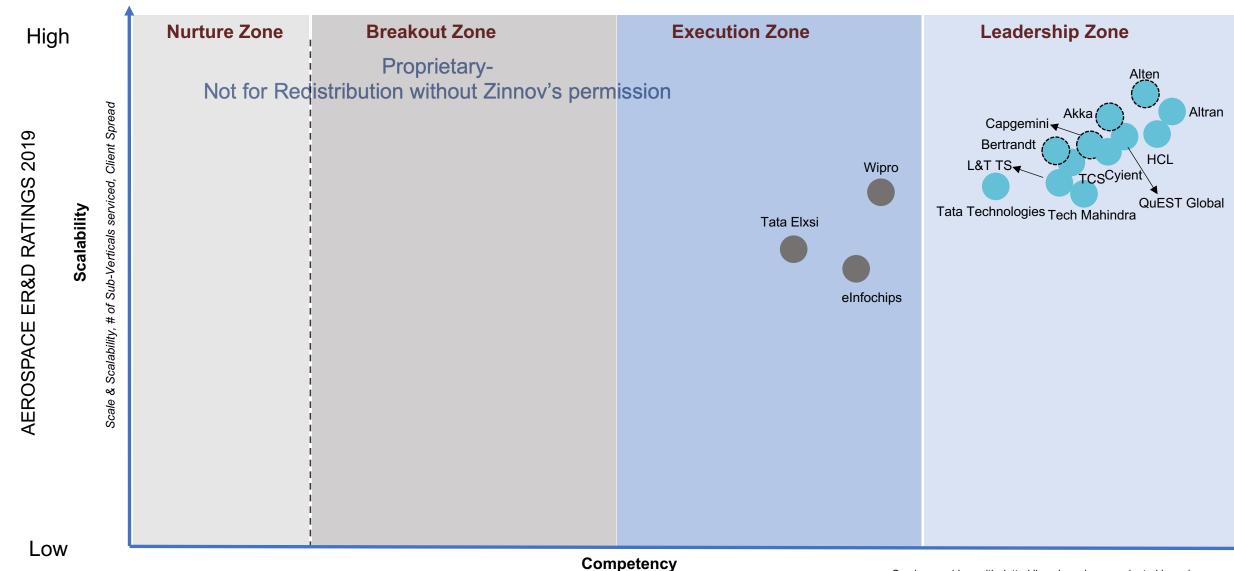












Capabilities, Innovation, Ecosystem Linkages, Infrastructure, Service Maturity

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Zinnov's analysis and understanding

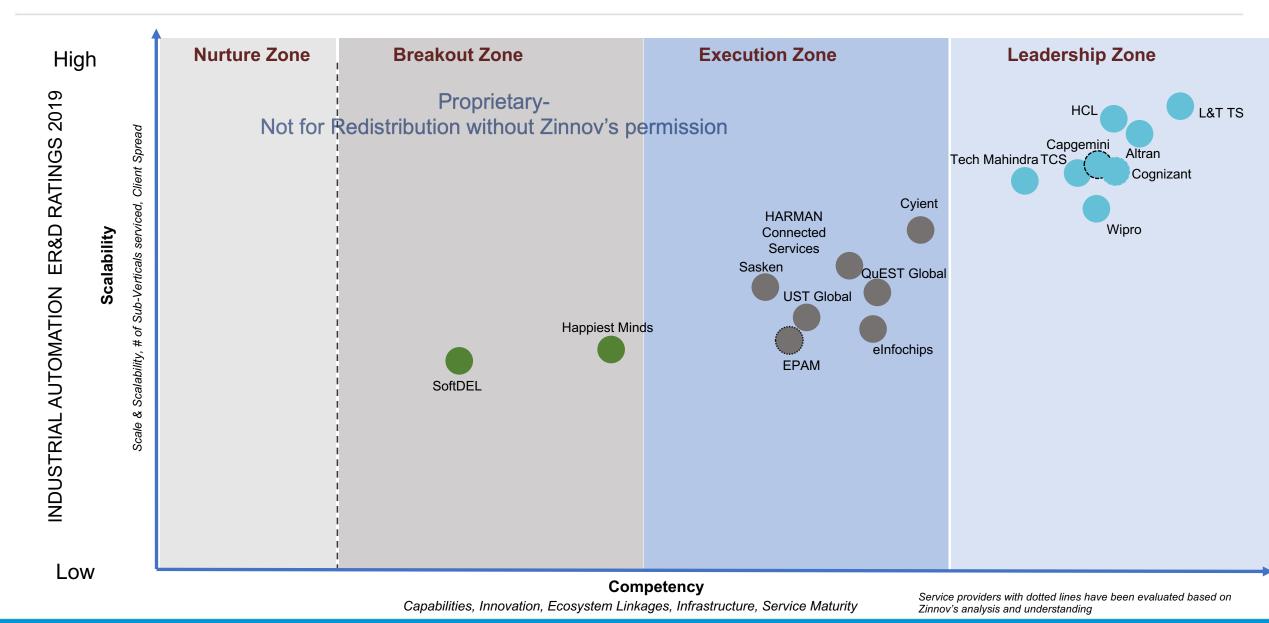






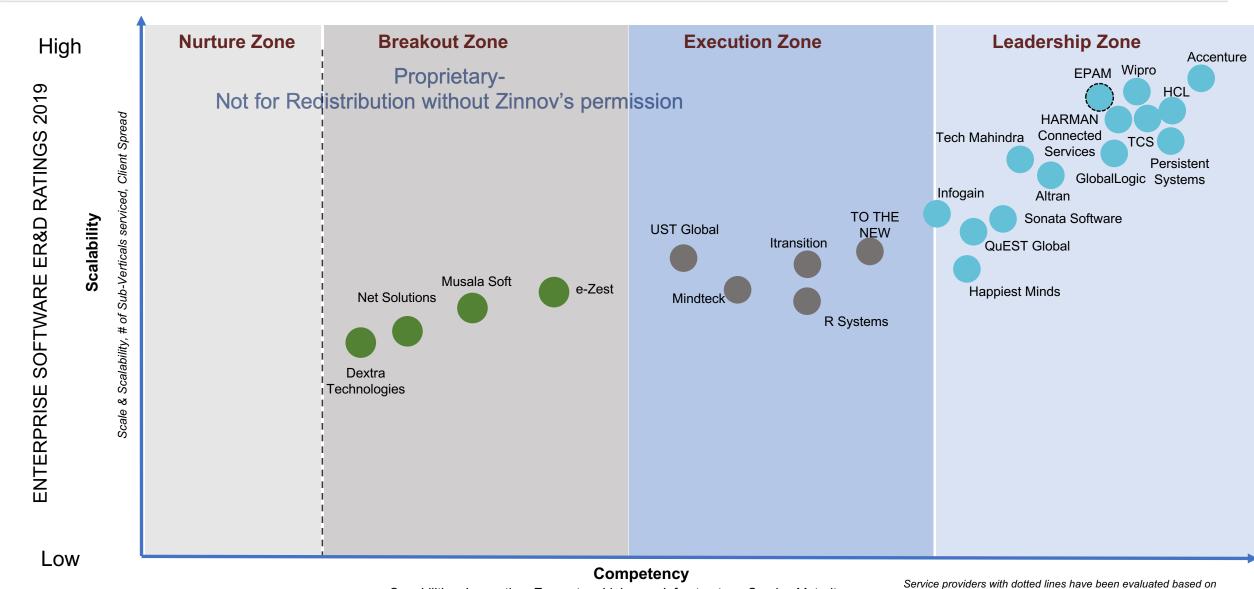


















Zinnov's analysis and understanding





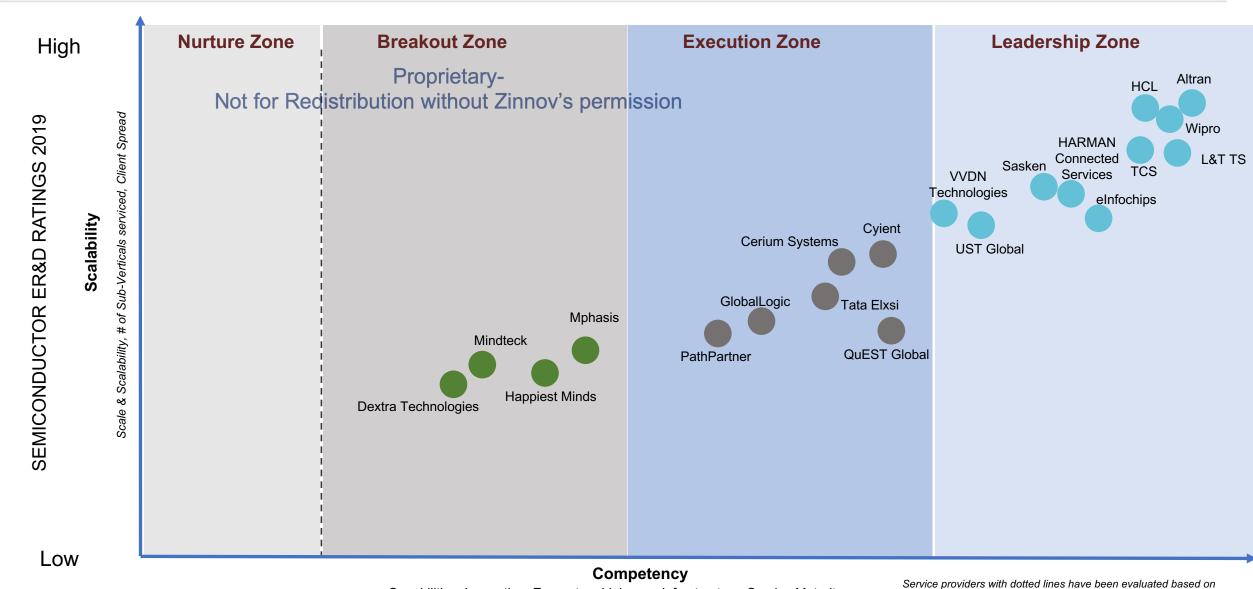


Maturity

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Zinnov's analysis and understanding







